**Name:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**Directions: Find the section of the document which is the same that you completed for the first assignment in regards to Iowa Leadership Standards and Criteria.**

**Develop directive and supportive questions that could be asked to support the identified standard/criteria.**

**Feeling ambitious??? – complete questions for Standard 4, too!!!**

**Save as: (Your Name), Module 3, Directive and Supportive Questions.**

**Upload to the Wiki site (Module 3) in the area on the page as the assignment is noted.Standard 1 – Shared Vision**

| **Standard 1:**  **An educational leader promotes the success of all students by facilitating the development, articulation, implementation, and stewardship of a vision of learning that is shared and supported by the school community. (Shared Vision)** | **Questions: Directive** | **Questions: Supportive** |
| --- | --- | --- |
| The administrator:   1. In collaboration with others, uses appropriate data to establish rigorous, concrete goals in the context of student achievement and instructional programs. |  |  |
| 1. Uses research and/or best practices in improving the educational program. |  |  |
| 1. Articulates and promotes high expectations for teaching and learning. |  |  |
| 1. Aligns and implements the educational programs, plans, actions, and resources with the district’s vision and goals. |  |  |
| 1. Provides leadership for major initiatives and change efforts. |  |  |
| 1. Communicates effectively to various stakeholders regarding progress with improvement plan goals. |  |  |

**Standard 2 – Culture of Learning**

| **Standard 2: An educational leader promotes the success of all students by advocating, nurturing, and sustaining a school culture and instructional program conducive to student learning and staff professional development. (Culture of Learning)** | **Questions: Directive** | **Questions: Supportive** |
| --- | --- | --- |
| The administrator:   1. Provides leadership for assessing, developing, and improving climate and culture. | Who was involved in the development of your school vision, plans and goals? Did you involve student, teachers and parents/community? How?  What is the culture/climate of your school now? | How will you follow up/change/adapt your school vision and goals? How will you know when you need to celebrate or change things? What kinds of things do you see happening in the next 2-3 years? |
| 1. Systematically and fairly recognizes and celebrates accomplishments of staff and students. | How have you recognized and celebrated accomplishments of staff and students? How are you sharing these things with your parents and the community? | Have your celebrations & recognitions made a difference? How do you know? |
| 1. Provides leadership, encouragement, opportunities, and structure for staff to continually design more effective teaching and learning experiences for all students. | What kinds of things have the teachers developed during the extra 15 min. a day you have allowed them? Have they shared their ideas with other staff?  How often do you meet with staff to share ideas and discuss teaching and learning? | Tell me what you mean by “upping the ante” when discussing expectations with staff?  Besides adding 15 min. to the school day, what other things might you do to provide structure and opportunity for staff to design more effective teaching and learning experiences for all students? |
| 1. Monitors and evaluates the effectiveness of curriculum, instruction, and assessment. | Who selected the new reading program? Is it working? How do you know?  Who is monitoring and evaluating your new reading program? What criteria are you using for reading groups? | How are you ensuring the involvement of all the stakeholders in monitoring and evaluating the effectiveness of your reading program? |
| 1. Evaluates staff and provides ongoing coaching for improvement. | What kinds of evaluations are you using? What kind of follow up have you had with teachers? | You’ve allowed the teachers an extra 15 min. a day to develop and implement new reading strategies. How are you supporting these efforts? How will you know if what you intended is accomplished? |
| 1. Ensures staff members have professional development that directly enhances their performance and improves student learning. |  |  |
| 1. Uses current research and theory about effective schools and leadership to develop and revise his/her professional growth plan. |  |  |
| 1. Promotes collaboration with all stakeholders. |  |  |
| 1. Is easily accessible and approachable to all stakeholders. |  |  |
| 1. Is highly visible and engaged in the school community. |  |  |
| 1. Articulates the desired school culture and shows evidence about how it is reinforced. |  |  |

**Standard 3 - Management**

| **Standard 3: An educational leader promotes the success of all students by ensuring management of the organization, operations, and resources for a safe, efficient, and effective learning environment. (Management)** | **Questions: Directive** | **Questions: Supportive** |
| --- | --- | --- |
| The administrator:   1. Complies with state and federal mandates and local board policies. |  |  |
| 1. Recruits, selects, inducts, and retains staff to support quality instruction. |  |  |
| 1. Addresses current and potential issues in a timely manner. |  |  |
| 1. Manages fiscal and physical resources responsibly, efficiently, and effectively. |  |  |
| 1. Protects instructional time by designing and managing operational procedures to maximize learning. |  |  |
| 1. Communicates effectively with both internal and external audiences about the operations of the school. |  |  |

**Standard 4 – Family and Community**

| **Standard 4: An educational leader promotes the success of all students by collaborating with families and community members, responding to diverse community interests and needs and mobilizing community resources. (Family and Community)** | **Questions: Directive** | **Questions: Supportive** |
| --- | --- | --- |
| The administrator:   1. Engages family and community by promoting shared responsibility for student learning and support of the education system. |  |  |
| 1. Promotes and supports a structure for family and community involvement in the education system. |  |  |
| 1. Facilitates the connections of students and families to the health and social services that support a focus on learning. |  |  |
| 1. Collaboratively establishes a culture that welcomes and honors families and community and seeks ways to engage them in student learning. |  |  |

**Standard 5 - Ethics**

| **Standard 5: An educational leader promotes the success of all students by acting with integrity, fairness, and in an ethical manner. (Ethics)** | **Questions: Directive** | **Questions: Supportive** |
| --- | --- | --- |
| The administrator:   1. Demonstrates ethical and professional behavior. |  |  |
| 1. Demonstrates values, beliefs, and attitudes that inspire others to higher levels of performance. |  |  |
| 1. Fosters and maintains caring professional relationships with staff. |  |  |
| 1. Demonstrates appreciation for and sensitivity to diversity in the school community. |  |  |
| 1. Is respectful of divergent opinions. |  |  |

**Standard 6 – Societal Context**

| **Standard 6: An educational leader promotes the success of all students by understanding the profile of the community, and responding to and influencing the larger political, social, economic, legal, and cultural context. (Societal Context)** | **Questions: Directive** | **Questions: Supportive** |
| --- | --- | --- |
| The administrator:   1. Collaborates with service providers and other decision makers to improve teaching and learning. |  |  |
| 1. Advocates for the welfare of all members of the learning community. |  |  |
| 1. Designs and implements appropriate strategies to reach desired goals. |  |  |